

Savola Group

Earnings Presentation | Q2 2023

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Savola Group Key Highlights





Savola Group – H1 2023 Highlights

Continuous improvement in our core operations

- For YTD 2023, Savola Group continued its solid performance despite challenges in some of its territories and segments
- Savola Foods reported resilient performance, driven by higher gross profit margin in YTD 2023 period on account of lower average input costs and product mix strategies, despite oil segment volume decline in some territories, drop in sugar segment volumes and rolling contract losses
- Panda showed a positive LFL growth with improved margins which led to a significant decline in loss compared to last year. The CXR program continues to yield positive outcomes in terms of higher sales intensity in completed stores

Profitability

- Gross profit reached SAR 2.7 billion, higher by 9% YoY. The margin increased from 17.6% to 19.8% primarily due to improved margins across all managed portfolio companies
- The Group recorded EBITDA of SAR 1.7 billion compared to SAR 1.5 billion last year
- Net income reached SAR 525 million compared to SAR 485 million last year. The growth is primarily
 attributable to the improved gross margins both in Savola Foods and Panda, lower losses at Panda, and
 higher share of profit from associates which were partially offset by higher financial charges





Group Financial Highlights



Savola Group – Consolidated Financial Highlights





Margin

- During YTD 2023, Group reported a marginal decline in sales YoY
- During Q2 2023, sales declined YoY primarily due to
 - \circ Drop in edible oil prices
 - Phasing effect of Ramadan by 10 days in Q1 2023
 - Disposal of investment in Savola Morocco, and
 - Temporary suspension of operations in Sudan
- During Q2 2023, the decline in sales was offset by higher gross profit margin both in Panda and Savola Foods

Savola Group – Consolidated Financial Highlights



Margin

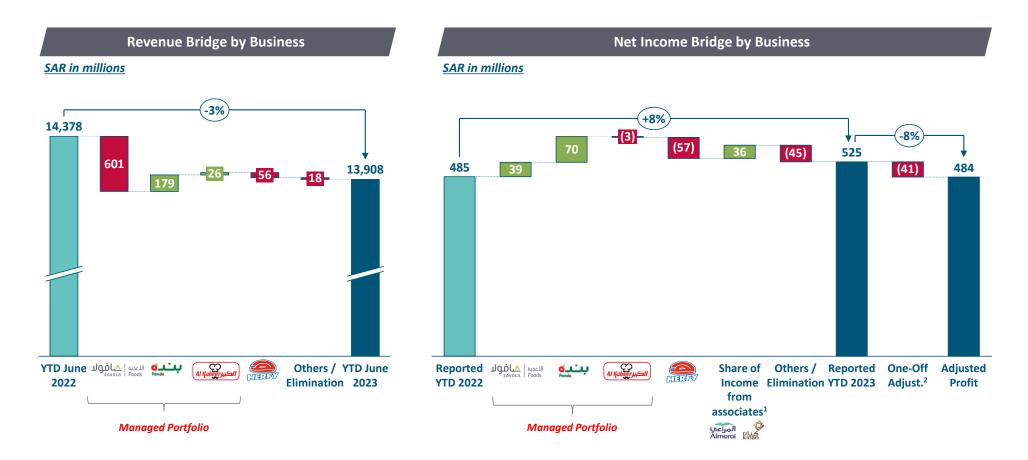
 During YTD 2023, net income witnessed YoY growth of 8% primarily driven by:

- Increase in gross profit of Savola Foods and Panda,
- Higher share of profit from associates,
- Capital gain on disposal of investment, and
- Refund of custom duty from a regulatory authority

Note: Certain comparative amounts have been reclassified to conform with current year presentation



Savola Group – Revenue & Net Income Bridge By Business



Note:

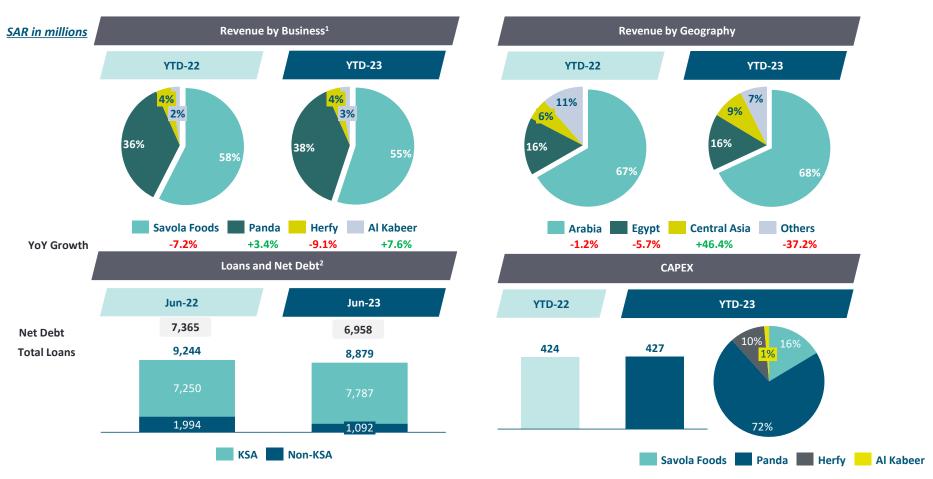
1) Share of Income from Associates include income from Almarai and Kinan

2) One-Off Adjustments include custom duty refund of AAR 23 million and gain on Savola Morrocco divestment of SAR 18 million

Note: numbers are rounded



Group – Revenue Mix, Net Debt & Capex



Note 1- Revenue breakdown is based on gross sales 2- Net debt excludes lease liabilities

Note: numbers are rounded





Savola Foods Company





Savola Foods – Consolidated Financial Highlights





Margin

Savola Foods

- During YTD 2023, Savola Foods sales dropped by 7% (LFL⁽¹⁾ -4%) primarily as Q2 2023 performance was mainly impacted by:
 - $\,\circ\,$ Drop in edible oil prices,
 - $\circ~$ Supply issues due to forex,
 - Lower volumes in the sugar segment,
 - $\circ~$ Morocco exit, and
 - Temporary suspension of operations in Sudan
- Despite decline in Sales YTD 2023, gross profit has improved due to higher contribution margin, which is driven by average lower input costs and product mix strategies

Note :1- Excluding Morocco and Sudan

Savola Foods – Consolidated Financial Highlights



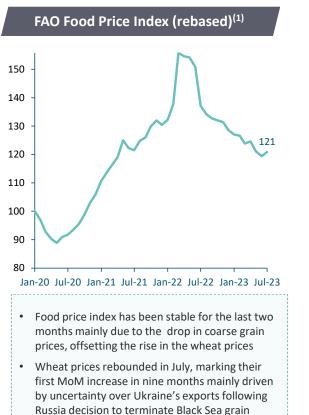


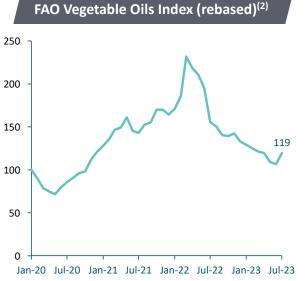
 Net income YoY growth is 14% in YTD 2023 driven by higher gross profit margin in YTD 2023

 However, Q2 net income has dropped by 59% mainly due to reasons highlighted on previous slide, alongside rolling contract losses in Sugar segment

Note: numbers are rounded

Stability in Vegetable Oils, and Sugar coming off from the peak in last two months





- Vegetable prices increased in the month of July after seven months of declines. This increase was driven by higher world quotations across sunflower, palm, soy, and rapeseed oils
- Sunflower oil prices rebounded, primarily due to renewed uncertainties on exports from Russia and Ukraine. Soy and rapeseed oils, prices increased on concerns over the production from US and Canada



- After touching an all-time high in May, Sugar prices declined recently due to the good progress of the 2023/24 sugarcane harvest in Brazil, and improved rains benefiting production in India
- However, persistent concerns over the potential impact of the El Niño on the 2023/24 sugarcane crops, particularly in Thailand, along with higher international crude oil prices, will continue to weigh on the support of the prices

Source: The Food and Agriculture Organization of the United Nations (FAO)

initiative

(1) Food Price Index consist of average of 5 commodity group price indices (Meat, Dairy, Cereals, Vegetables oils and Sugar) weighted with average export shares of the groups

(2) Vegetable Oil Price Index consists of an average of 10 different oils weighted with average export trade shares of each oil product (3) Sugar Price Index is an index form of the International Sugar Agreement prices

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Note: FAO data rebased as of January 2020,

Savola Foods – Oil Segment Analysis

SAR in millions Volume (MT '000) **Gross Profit** EBITDA Revenues **Net Income** -2%) 5,694 5,564 -2%) +27% 651 935 +19% 920 938 2,608 2,530 -3% 792 512 272 +2% +80% +48% +48% 297 201 +97% 226 -3% -2% +4% +2% -17% **YTD-22 YTD-23 YTD-22 YTD-23 YTD-22 YTD-23 YTD-22 YTD-23 YTD-22 YTD-23** Gross Profit / 1,020 847 Arabia Other Markets Ton (SAR)

Note:

1) Certain comparative amounts have been reclassified to conform with current year presentation

2) Arabia represents GCC and Levant except Turkey

3) Above numbers exclude Morocco results as it was divested in Q1-2023

4) All % above refer to growth numbers

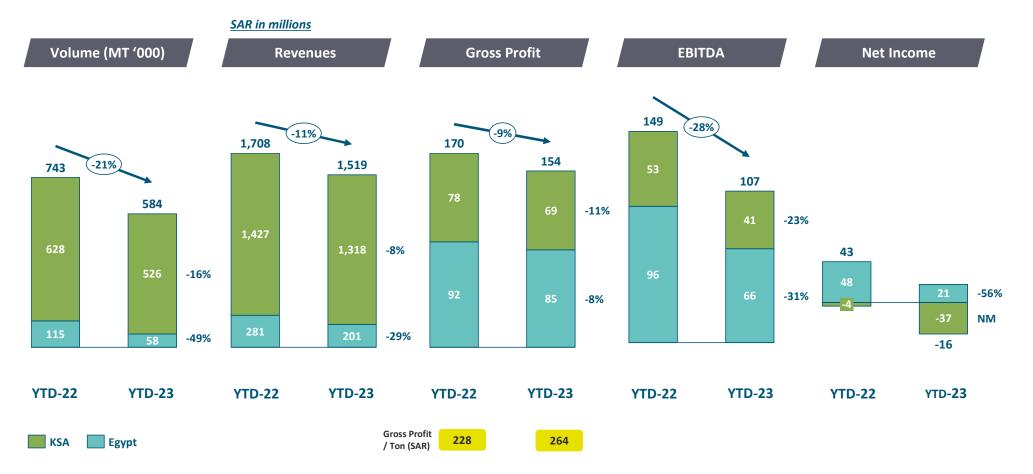
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Note: numbers are rounded

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Savola Foods – Sugar Segment Analysis

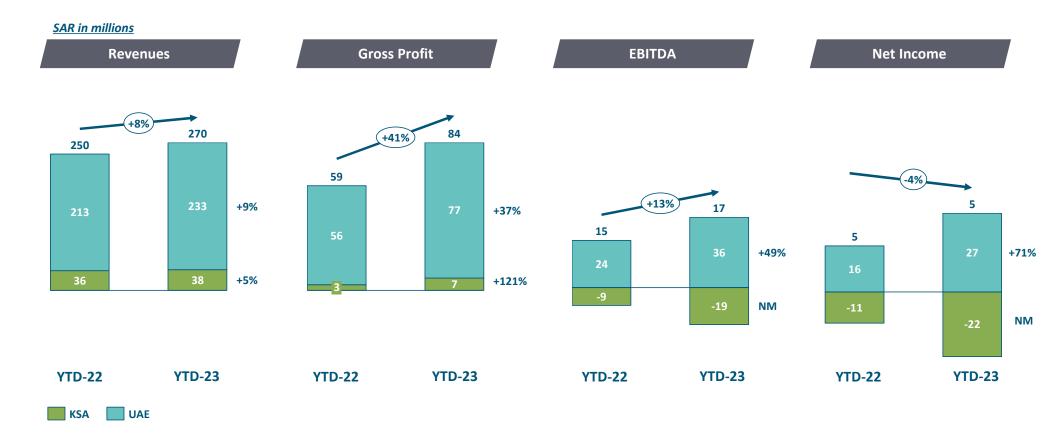


Note:

1) Certain comparative amounts have been reclassified to conform with current year presentation

2) All % above refer to growth numbers

Savola Foods – Nuts, Spices And Pulses Segment Analysis



Note:

1) All % above refer to growth numbers

Note: numbers are rounded





Panda Retail Company



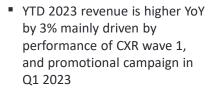




Margin

Panda – Consolidated Financial Highlights



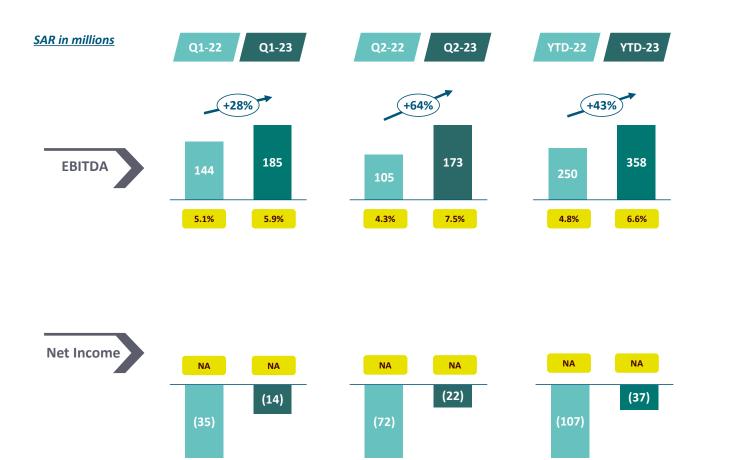


- YTD 2023 performance is showing positive LFL growth at 7% driven by CXR stores
- Gross profit margin improved mainly due to favorable product mix and higher supplier incentives



Margin

Panda – Consolidated Financial Highlights

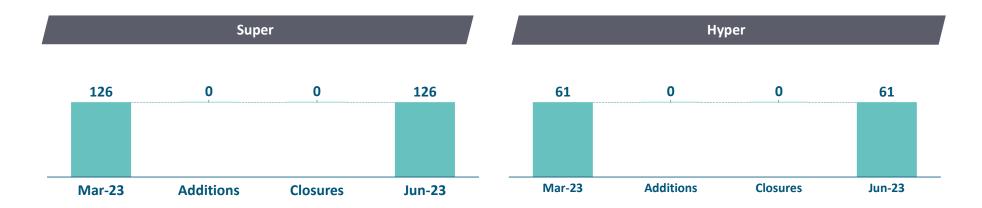


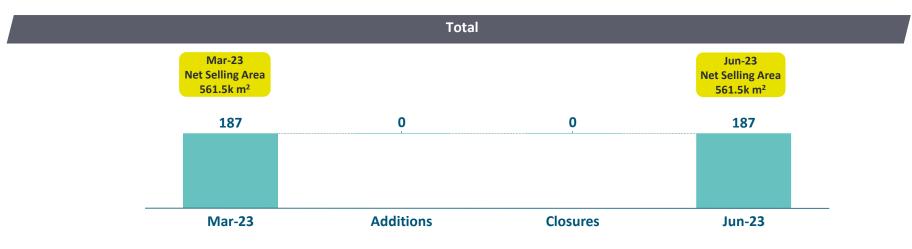
 EBITDA and net income improved in YTD 2023 compared to the LY, on the back of a higher revenue base and increase in gross margin





Panda – Number Of Stores





Note: 182 Stores KSA and 5 in Egypt





Al Kabeer





Al Kabeer – Consolidated Financial Highlights





 During YTD 2023, Al Kabeer reported 8% growth in sales YoY

- Both its core markets of KSA and UAE saw growth YoY led by better performance in modern trade channel
- Gross profit margin improved due to lower input costs and a better sales mix

Al Kabeer – Consolidated Financial Highlights





Margin

 EBITDA dropped by 8% in YTD 2023 YoY, mainly due to higher

 Higher operating costs were on account of company's continued investment in

operating costs

- Brand enhancement,
- Marketing efforts, and
- Product development







Financial Summary



Financials – YTD 2023

(All figures are in SAR millions) Segment Wise Financials¹ YTD 2023 YTD 2022 EBITDA EBITDA Revenue **Gross Profit** EBIT Net Income Revenue **Gross Profit** EBIT Net Income Savola Foods Oil Arabia² 268 2,530 395 226 297 2,608 268 136 115 165 Other Markets³ 3,153 563 332 80 370 3,425 532 305 82 347 600 307 441 197 Total 5,683 959 666 6,033 799 512 Sugar 1,318 69 13 (37) 41 1,427 78 KSA 26 (4) 53 85 59 Egypt 201 21 66 281 92 85 48 96 Total 1,519 154 72 (16) 107 1,708 170 111 43 149 30 41 22 25 54 16 Pasta 285 14 314 24 Nuts, spices and pulses 233 77 28 27 36 56 17 16 24 UAE 213 KSA 38 7 (21) (22) (19) 36 3 (10) (11) (9) Total 270 84 250 59 15 17 5 7 5 7 Emerging Categories⁴ 39 13 4 0 5 92 28 14 9 14 Total Foods 7,795 1,251 705 310 821 8,397 1,110 596 271 720 Panda KSA 5,340 1,230 50 (40) 350 5,158 1,143 (29) (110) 242 Egypt 76 14 4 3 8 78 16 4 3 8 54 (37) **Total Retail** 5,416 1,244 358 5,236 1,159 (26) (107) 250 9 (8) 62 49 Herfy 563 126 96 620 148 143 132 39 35 49 38 Al Kabeer 376 350 118 44 54 428 Share of profit from associates 428 428 392 392 392 ----HQ/Elimination/Impairments (243) (4) (64) (203) (46) (225) (1) (54) (158) (36) Total 13,908 2,749 1,170 525 1,706 14,378 2,533 1,016 485 1,523 Adjustments Savola Foods - Gain on Morocco Divestment (18) -Savola Foods - Afia Custom Duty Refund (23) Adjusted Profit 484 485

Note:

1-All the numbers are rounded for the purpose of presentation and have been represented under different categories

2-Arabia includes GCC and Levant except Turkey

3-Other markets include all markets except Afia Arabia and IFI Speciality Fats

4-Includes Egypt seafood, Central Asia croissant



Thank you



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