

Savola Group

Earnings Presentation | Q2 2020

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Key Highlights - Q2 2020

GROUP	 • Q2 2020 Revenue of SAR 6.0 bn (Q2 2019: SAR 5.8 bn) • Q2 2020 Net Income of SAR 410 mn (Q2 2019: SAR 110 mn)
RETAIL	 Q2 2020 Revenue of SAR 3.5 bn (Q2 2019: SAR 3.0 bn) Q2 2020 Net Income of SAR 147.3 mn (Q2 2019: Net Loss of SAR 119.2 mn)
FOODS	 • Q2 2020 Revenue of SAR 2.2 bn (Q2 2019: SAR 2.3 bn) • Q2 2020 Net Income of SAR 106.4 mn (Q2 2019: SAR 65.4 mn)
HERFY	 Q2 2020 Revenue of SAR 170.1 mn (Q2 2019: SAR 309.3 mn) Q2 2020 Net Loss of SAR 36.8 mn (Q2 2019: Net Profit of SAR 40.8 mn)
FROZEN FOOD	 • Q2 2020 Revenue of SAR 211.2 mn (Q2 2019: SAR 181.7 mn) • Q2 2020 Net Income of SAR 42.3 mn (Q2 2019: SAR 20.4 mn)
INVESTMENTS	• Share of Almarai Net Income of SAR 222.2 mn in Q2 2020 (Q2 2019: SAR 201.1 mn)

GROUP – CONSOLIDATED FINANCIAL HIGHLIGHTS

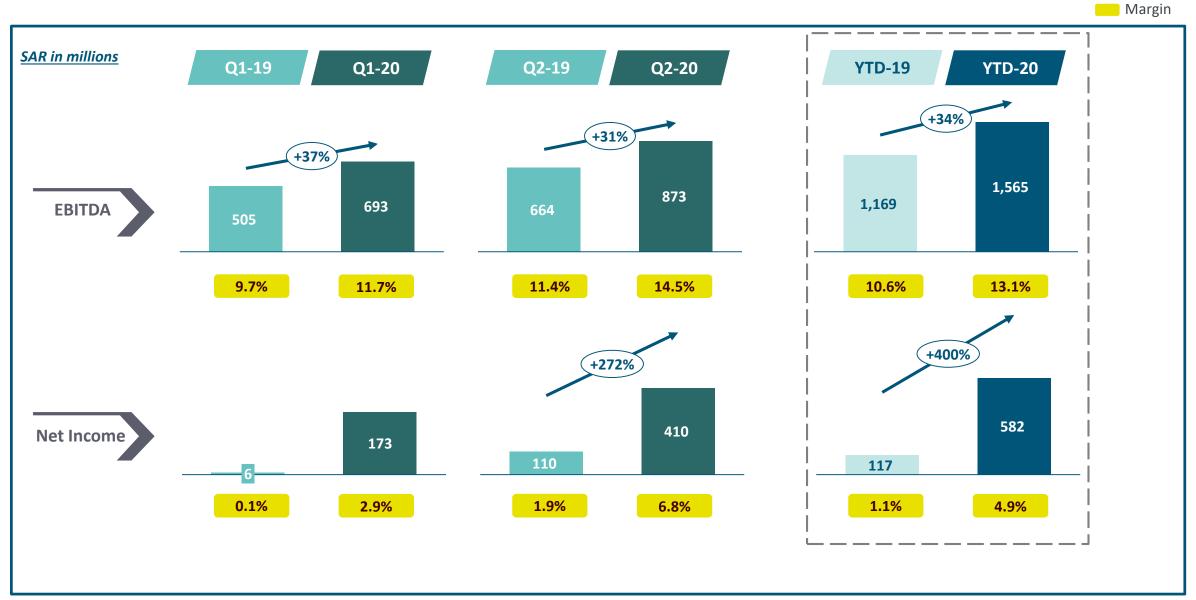




*Revenues from commercial and promotional income in the retail segment were reclassified. For more information, please refer to note (3) of the Group's Q2 2020 financial statements. Note: numbers are rounded

GROUP – CONSOLIDATED FINANCIAL HIGHLIGHTS

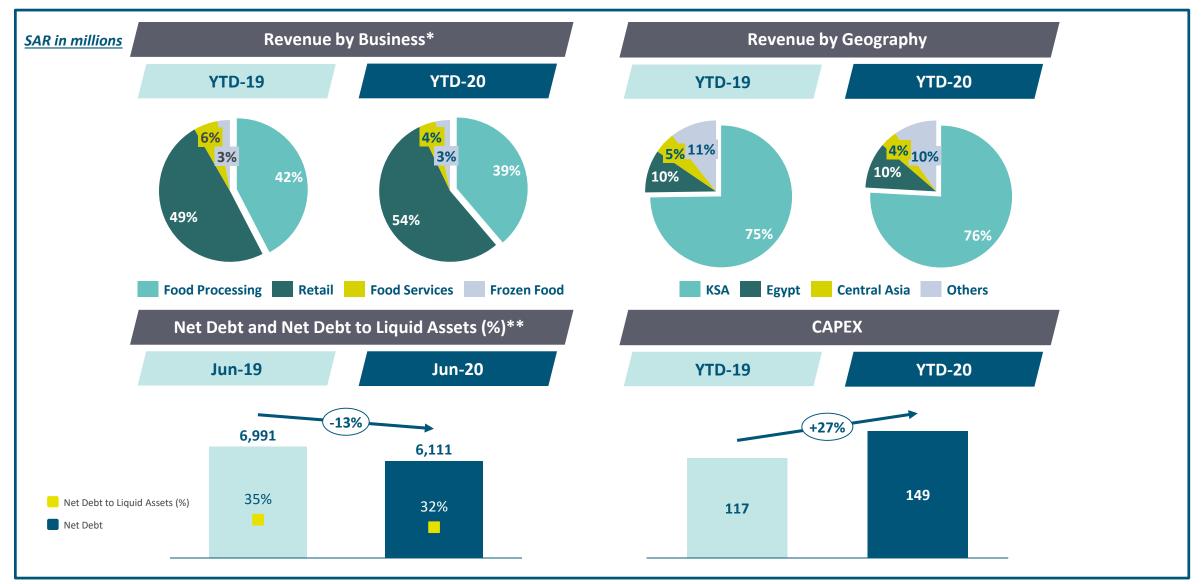




Note: numbers are rounded

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GROUP – REVENUE MIX, NET DEBT & CAPEX



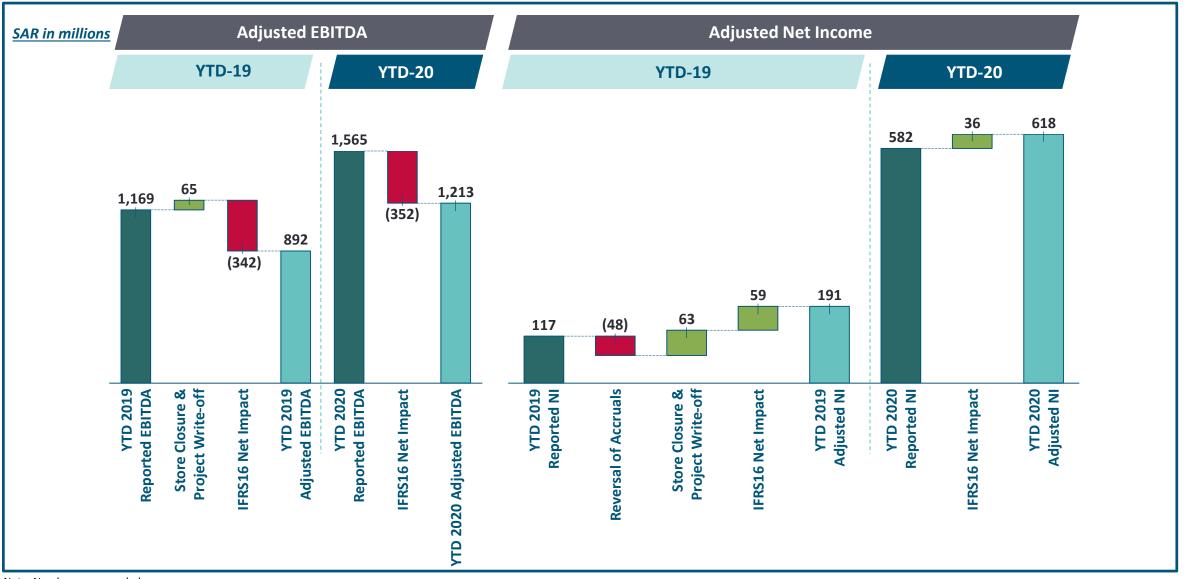
*Revenues from commercial and promotional income in the retail segment were reclassified. For more information, please refer to note (3) of the Group's Q2 2020 financial statements.

**Net debt excludes lease liabilities, liquid assets refers to the market value of Savola Group's investment in Almarai and Herfy.

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IMPLICATIONS OF EXCEPTIONAL ITEMS





Panda Retail Company



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RETAIL - HIGHLIGHTS



Key Highlights	 Our retail business continued to show strong performance in the first half of 2020, mainly driven by higher consumer demand for in-house food consumption
Store Count	 Store count increased to 206 stores by end of Q2, including 4 stores in Egypt During Q2 2020, we opened one supermarket in Saudi Arabia taking our supermarket store count to 142; we continue to actively monitor and assess our portfolio
Revenues	 Panda recorded revenues of ~SAR 6.6 bn in YTD June 2020, showing YoY growth of >18% The growth is mainly driven by higher like-for-like grocery demand during the preceding period due to consumer behavior (i.e. pantry loading, in-house consumption)
Profitability	 YTD June 2020, Panda reported EBITDA of SAR 618 mn, compared to SAR 201 mn last year Net income reached to SAR 158 mn in YTD June 2020 driven by topline growth and improvement in gross margins, compared to losses of SAR 312 mn last year

RETAIL – FINANCIAL HIGHLIGHTS



Margin

____ SAR in millions Q1-20 Q2-20 YTD-20 Q1-19 Q2-19 **YTD-19** +18% (+14%) +24% 6,562 5,539 3,463 3,099 3,042 Sales* 2,497 +29% +30% +27% 1,519 1,181 814 Gross Profit 705 624 557 22.3% 22.8% 20.5% 23.5% 21.3% 23.2%

Note: numbers are rounded

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RETAIL – FINANCIAL HIGHLIGHTS



Margin

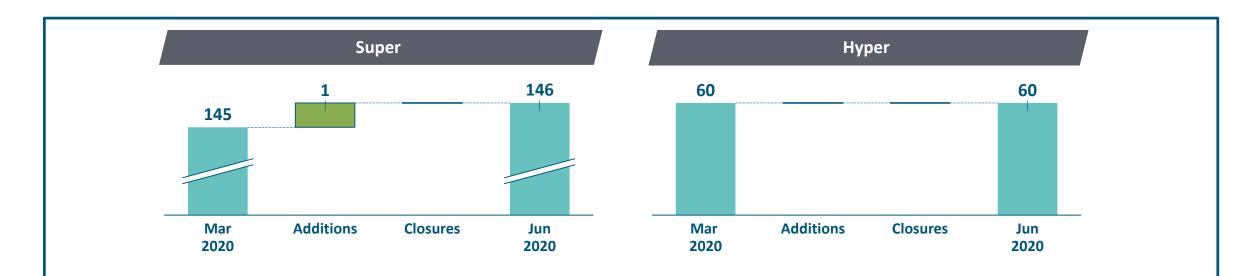
SAR in millions Q1-20 Q1-19 Q2-19 Q2-20 **YTD-19 YTD-20 EBITDA** 240 378 618 117 238 356 66 135 201 (26) 30 Δ 2.6% NA 7.8% 3.8% 4.4% 1.0% 11% 6.9% 3.6% 0.1% 9.4% 5.4% Q1-19 Q1-20 Q2-19 Q2-20 **YTD-19 YTD-20** Adjusted* Adjusted* Adjusted* Adjusted* Adjusted* Adjusted* **EBITDA EBITDA EBITDA EBITDA EBITDA EBITDA** 195 158 Net Income 36 11 160 147 (132) (198) (65) 193 (312) (119) NA 0.3% 1.1% NA NA 4.3% 4.6% 2.4% 3.0% NA NA NA Q1-20 Q2-20 **YTD-19 YTD-20** Q1-19 Q2-19 Adjusted* Adjusted* Adjusted* Adjusted* Adjusted* Adjusted* Net Income Net Loss Net Loss **Net Income** Net Loss Net Income

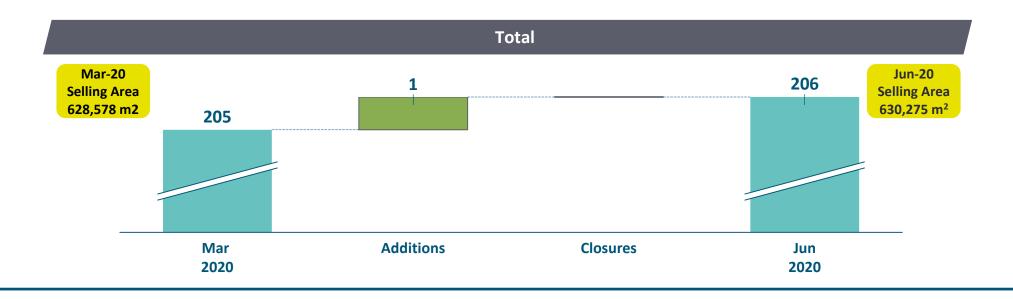
Note: numbers are rounded

*Adjusted numbers include adjustments for IFRS16, store closures and project write offs

RETAIL – NUMBER OF STORES









Savola Foods Company



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FOODS - HIGHLIGHTS



Key Highlights	• The performance of our foods segment continued to be relatively stable, despite a challenging macroeconomic and operating environment
Volume	 Volume has increased by ~3% to 1,692 KMT in YTD June 2020, driven primarily by a ~6% growth in edible oils and ~3% growth in pasta Sugar volumes remained relatively flat at ~691 KMT in YTD June 2020
Revenues	 Revenues were relatively flat, coming in about ~1% lower than last year at SAR 4.7 bn in YTD June 2020, which were largely impacted by lower sugar prices Edibles oil and pasta revenues increased by 1% and 7%, in YTD June 2020 compared to last year, led by strong growth in Egypt
Profitability	 EBITDA improved to SAR 448 mn in YTD June 2020 compared to SAR 422 mn last year Net Income increased to SAR 180 mn in YTD June 2020, compared to SAR 178 mn last year (which included one-off of SAR ~48 mn reversal of accruals)

FOODS – FINANCIAL HIGHLIGHTS

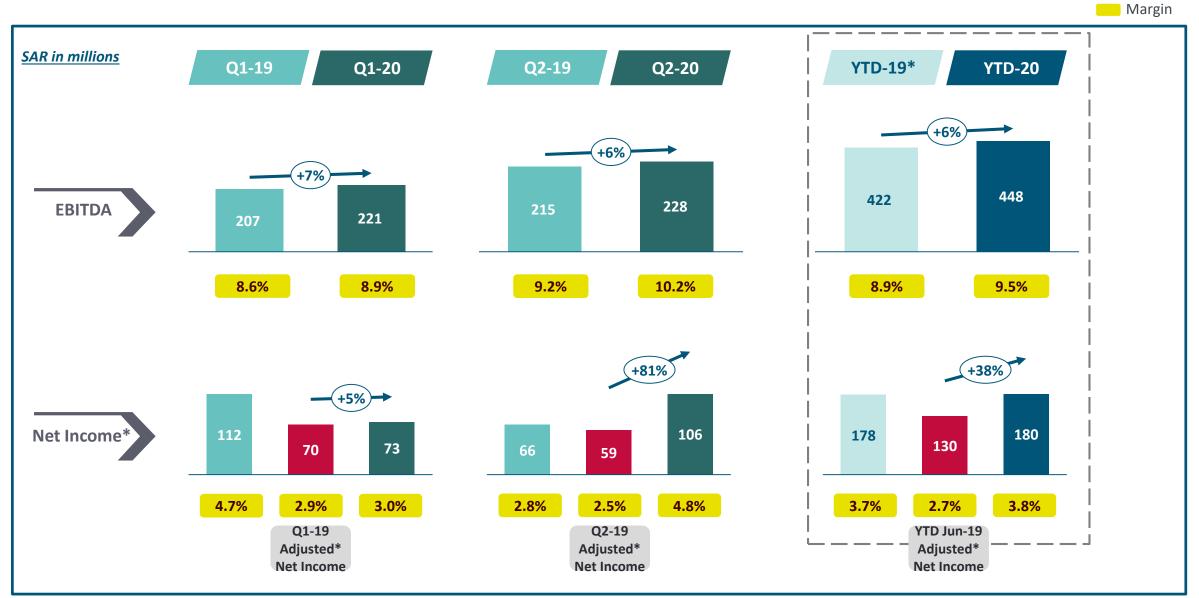




Note: numbers are rounded

FOODS – FINANCIAL HIGHLIGHTS



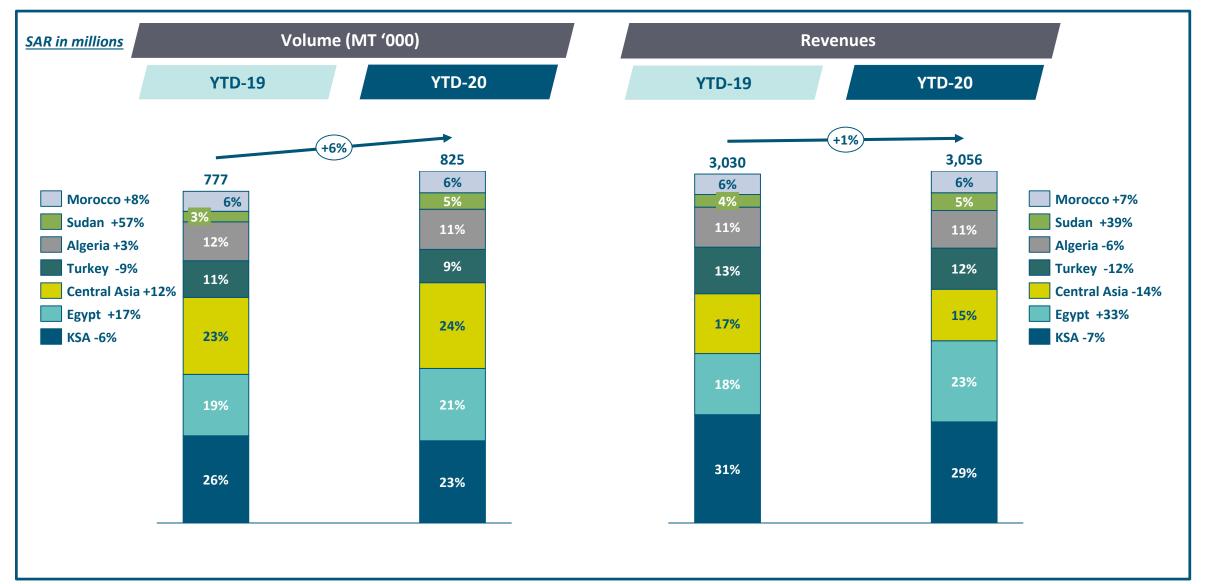


Note: numbers are rounded

*In YTD June 2019, Savola Foods recorded non-operational income of about SAR 48 million due to reversal of accruals

FOODS – OIL SEGMENT ANALYSIS

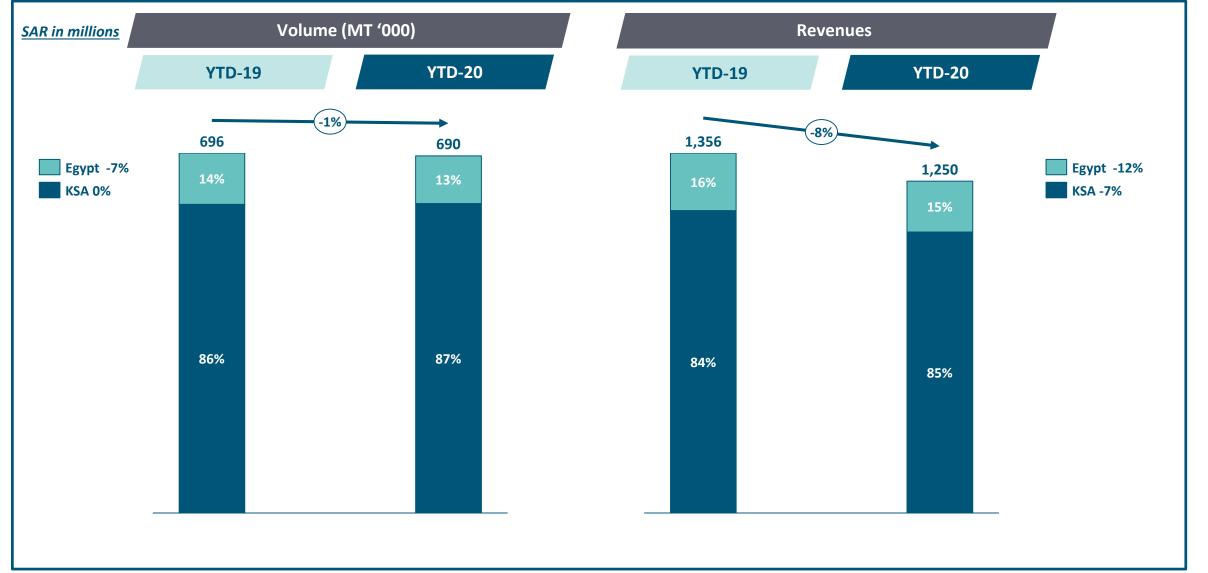




Note: The above includes net distribution volume and excludes specialty fat business that used to be combined with the edible oil category and is now part of the emerging categories shown in slide 24

FOODS – SUGAR SEGMENT ANALYSIS







Al Kabeer Group of Companies



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FROZEN FOOD - HIGHLIGHTS



Key Highlights

• Demand for frozen food continued to show a healthy trend in the first half of 2020, with consumers preferring in-house cooking and dining during curfews, as well as, a general preference for longer life products and pantry loading during the period

Revenues

• Revenues increased by ~30% reaching SAR 403 mn in YTD June 2020 compared to SAR 311 mn last year, largely driven by strong growth in Saudi Arabia

Profitability

- YTD June 2020 EBITDA increased by ~56% compared to last year, reaching SAR 78 mn from SAR 50 mn last year
- YTD June 2020 net income registered at SAR 63 mn, representing growth of about ~63% compared to last year, where net income reached SAR 38 mn last year

FROZEN FOOD – AL KABEER FINANCIAL HIGHLIGHTS



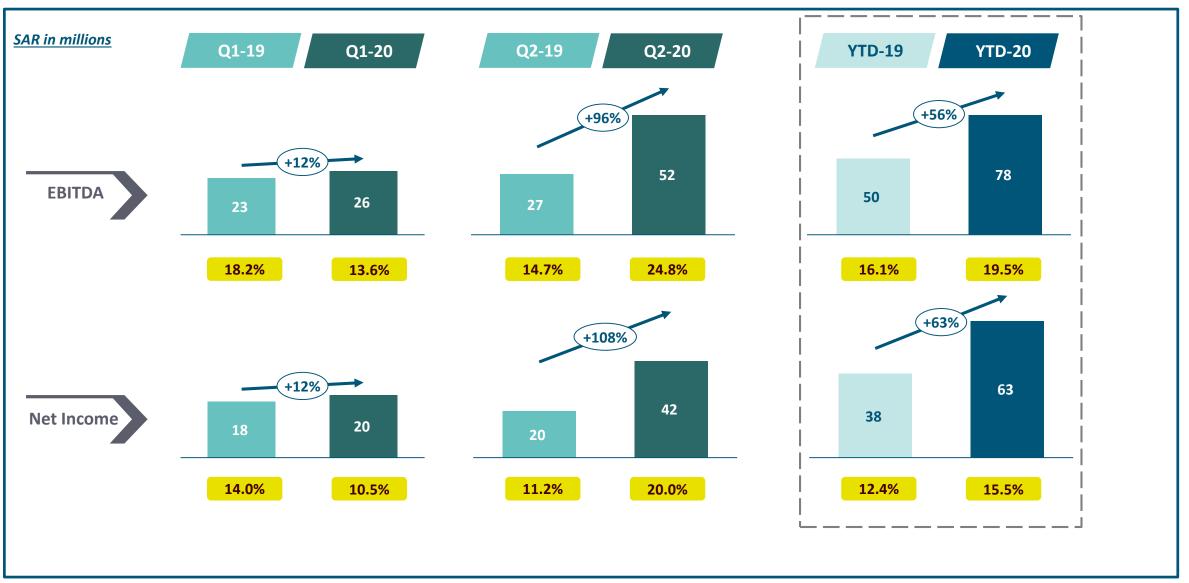


Note: numbers are rounded

FROZEN FOOD – AL KABEER FINANCIAL HIGHLIGHTS



Margin





Financial Summary





				Segment Wise	Financials						
		YTD June 2020					YTD June 2019				
	Revenue	Gross Profit	EBIT	Net Income	EBITDA	Revenue	Gross Profit	EBIT	Net Income	EBITD	
Food*											
Oil-Mature Markets	2,387	453	231	142	276	2,395	431	162	101	205	
Oil-Start-up Markets**	669	64	21	10	29	635	73	40	24	46	
Total Oil	3,056	517	252	151	305	3,030	504	201	125	252	
Sugar	1,250	159	78	36	120	1,356	211	117	72	157	
Pasta	296	54	17	9	25	278	32	10	1	18	
Emerging Categories***	103	5	(10)	(16)	(2)	95	1	(13)	(20)	(4	
Total Foods	4,705	734	337	180	448	4,758	749	315	178	422	
Retail											
KSA	6,504	1,507	278	165	615	5,491	1,172	(180)	(309)	199	
Egypt	58	12	(4)	(7)	4	47	9	(6)	(3)	2	
Total Retail	6,562	1,519	274	158	618	5,539	1,181	(186)	(312)	201	
Herfy	467	87	8	(12)	96	623	182	110	89	190	
Frozen Food	403	162	68	63	78	311	118	42	38	50	
Real Estate	-	-	(6)	<mark>(</mark> 6)	(6)	-	-	8	8	8	
Al Marai-Savola Share	-	-	355	355	355	-	-	317	317	317	
HQ/Elimination/Impairments	(207)	(1)	(43)	(154)	(24)	(204)	-	(38)	(201)	(19	
Total	11,930	2,502	993	582	1,565	11,027	2,229	570	117	1,169	
Adjustments											
Store Closure and Project Write-off				-					63		
Reversals of Accrual				-					(48)		
Net Impact of IFRS16				36					59		
Adjusted Profit				618					191		

* All the numbers are rounded for the purpose of presentation and have been represented under different categories

** Start-up markets include Algeria, Morocco and Sudan

*** Includes specialty fats, seafood, croissant...etc.

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